



Australian Government

Department of Defence
Defence People Group

Office of Head People Capability

DEFENCE FORCE WELFARE ASSOCIATION

I would like to extend my appreciation and support to the Defence Force Welfare Association for its work in promoting and serving the interests of current and former ADF members and their families. The DFWA is highly regarded for its advocacy on a range of issues in support of the Defence family and for providing a voice for both serving and retired ADF members who may need assistance.

After more than 50 years of service, DFWA has earned a reputation for providing fair and balanced opinions to both Government and senior ADF leadership on a range of issues affecting the broad Defence family.

The welfare of ADF members and their families is our priority. I welcome the DFWA input when conditions of service are reviewed. Thank-you for your continued support to our members.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'B.S. Wolski'.

B.S. WOLSKI

Rear Admiral, RAN
Head People Capability

t/18 December 2015